New England Restructuring Roundtable

June 9, 2023

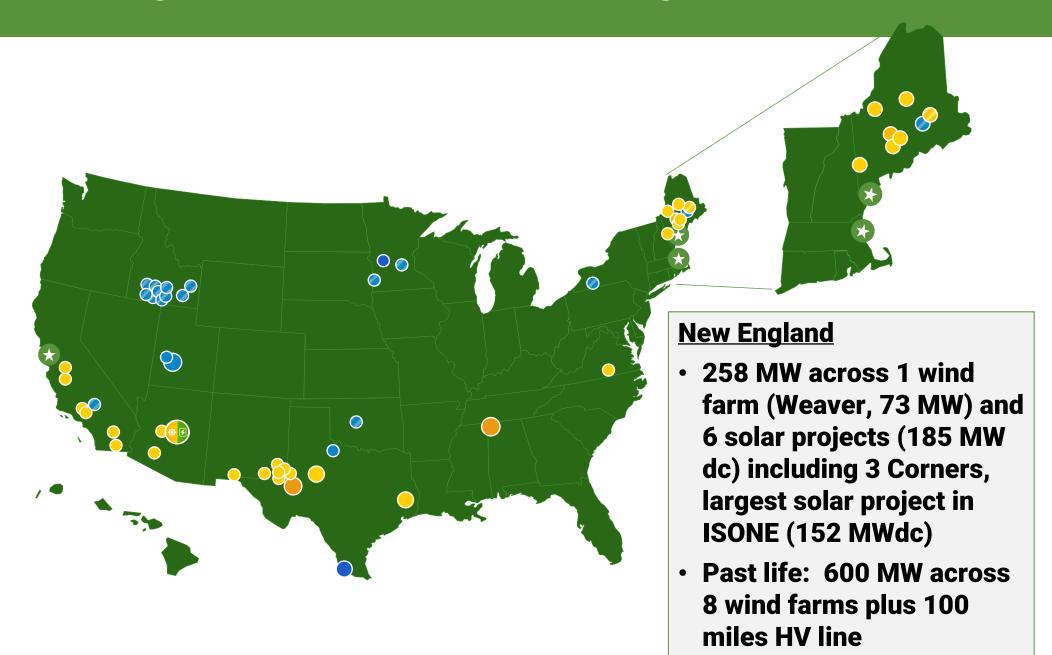
longroad

Photo: Longroad's El Campo project site

Longroad Energy: Established 2016

- Vertically integrated developer, owner, operator of US wind, solar, and storage projects
- ~160 people with strong diversity effort underway
- Developed and acquired 4.3 GW and own 2.4 GW
- Operate and manage 3.1 GW across 32 projects
- Development pipeline > 25 GW
- Targeting 1.5 GW growth p.a.
- Ownership: 37% Infratil; 37% NZ Super; 14% LEP; 12% MEAG

Longroad Portfolio/New England





MAINE MADE RENEWABLE ENERGY.

- 175,000 acres co-located with large industrial timber operations in Aroostook County (500 miles of existing roads)
- 1 GW capacity + ~40-mile gen-lead to Glenwood Plantation
- Project selected by ME/MA for energy supply
- \$2 B capital investment with significant ratepayer, economic, and environmental benefits
- Evacuating power dependent on transmission project (LS Power)
- Operational phases targeted for 2028/29/30

Challenges and Opportunities

- Procurement design: bid and hope vs. bid and share
- Inflation Reduction Act: reshaping renewable power development and execution
- Storage: tremendous potential, but difficult to execute (so far)

