



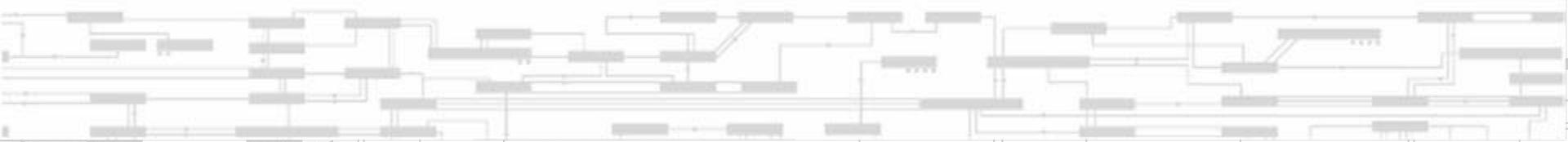
## *How Will Natural Gas Impact New England's Electricity Markets and Reliability?*

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*129<sup>th</sup> New England Restructuring  
Roundtable*

**Peter Brandien**

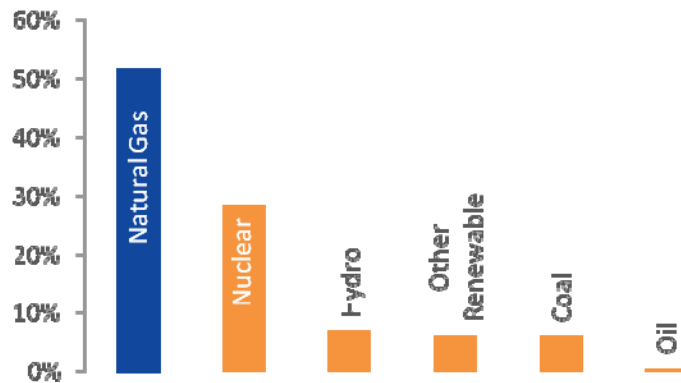
VICE PRESIDENT, SYSTEM OPERATIONS



# Region Significantly Relies on Natural Gas

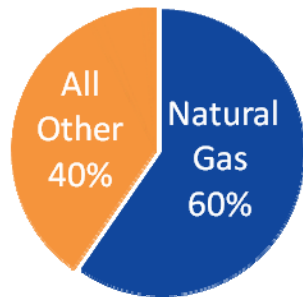
- Energy Production

- 52% of region’s energy derived from natural-gas-fired generators (2011)



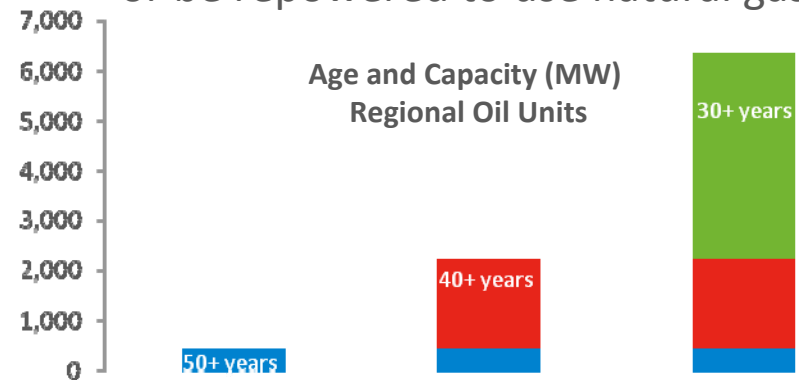
- Proposed Development

- Natural gas predominant fuel proposed for region (April 2012)



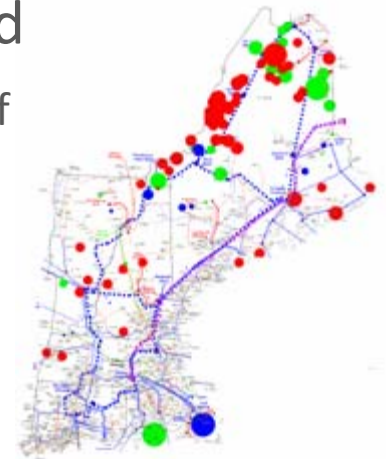
- Potential Oil Retirements

- Older, less-utilized oil units may retire or be repowered to use natural gas



- Balance for Wind

- Large build-out of wind will require balancing by system operations



# Examples: Gas-Related Operational Challenges

Date	Description
January 2004	<b>Cold Snap</b> <ul style="list-style-type: none"><li>• Extremely low temperatures</li><li>• High demand for electricity</li><li>• Nonfirm gas-fired power plants had limited electric power output due to a lack of gas transportation</li></ul>
December 2007	<b>Sable Island Contingency</b> <ul style="list-style-type: none"><li>• Diminished gas supply into Maine</li><li>• Gas-fired plants in Maine went off line</li></ul>
March 2012	<b>Nonpeak Day</b> <ul style="list-style-type: none"><li>• Planned/unplanned transmission outages in Rhode Island and Southeast Massachusetts</li><li>• High system demand and pipeline imbalances</li><li>• Local generation ordered on line, without which load-shedding would have been likely</li></ul>

- ISO began focusing on winter gas-electric coordination issue in 2004
- Since then, operational issues beyond just winter months have occurred and not just during system peaks



# Coordination and Communication Key

- Outages on electric power transmission system can affect gas flow and pressure on gas pipelines
- Outages of interstate and intraregional pipelines can cause regional reliability problems
- ISO New England is continually working with the gas industry to better understand and coordinate systems



# ISO Studies Pipeline Capacity to Serve Generators

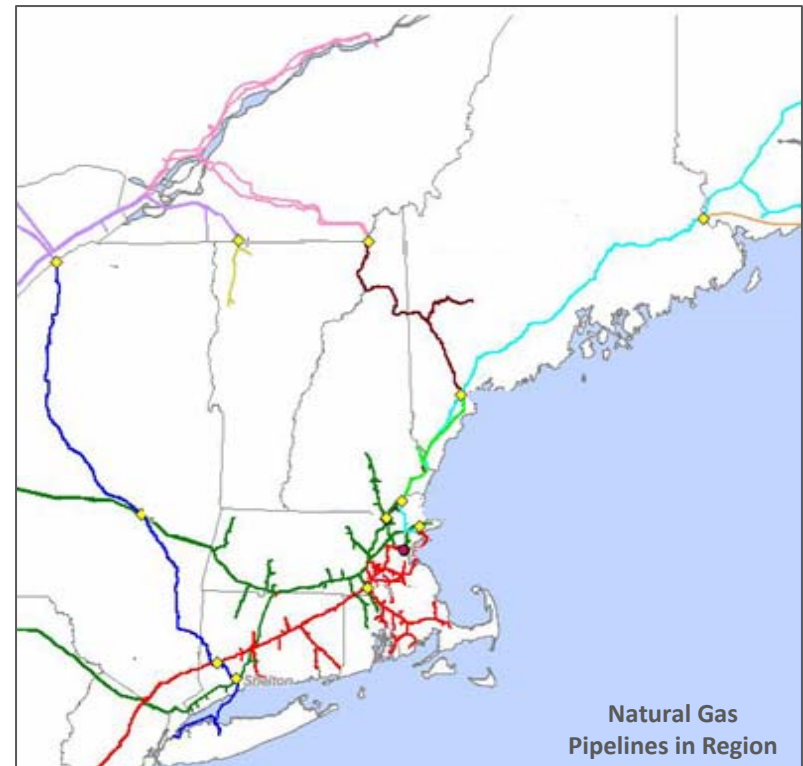
- As 2020 approaches, gas demand by power generators could exceed pipeline capacity, creating challenge for electric system reliability
  - Pipelines are designed to serve firm customers, and most gas-fired generators contract for interruptible supply
  - Potential shortfall worse in scenarios where older generators repower with gas and natural-gas system contingencies occur
- Study will soon be available by visiting “Reports” section of the “Planning Advisory Committee” section of ISO website
  - [http://www.iso-ne.com/committees/comm\\_wkgrps/prtcnts\\_comm/pac/reports/index.html](http://www.iso-ne.com/committees/comm_wkgrps/prtcnts_comm/pac/reports/index.html)

# With New Supply at Region's Doorstep ...



Source: <http://pubs.usgs.gov/fs/2011/3092/>

# ... Investments in Additional Infrastructure Needed



# Potential Solutions to Help Operational Challenges

- Increased pipeline capacity
- Firm pipeline capacity
- Dual-fuel generation
- Local fuel storage to serve peak needs
- Enhance ability to manage electricity load
  - Dispatching demand resources
  - Energy efficiency
- Potential market changes
  - Improve coordination between the gas and electric power scheduling cycles
  - Adding reserves in Forward Reserve Market to help generator performance

*These potential solutions will require investment in infrastructure and time to implement*

# Gas and Electricity Markets Not Coordinated

*Gas sector operating day starts during electric power morning-ramp; Gas units have been curtailed during morning ramp until start of new gas sector day*

- Market-alignment issues can have significant impact on energy industry

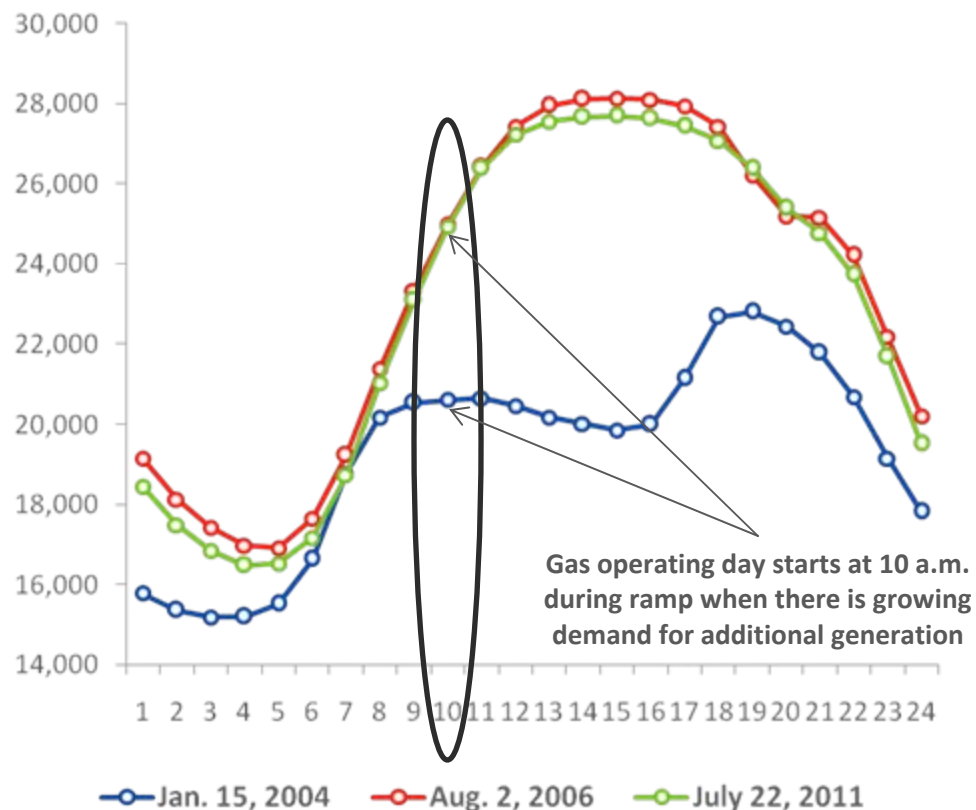
- Natural gas-fired generation

- Differences in the natural gas and electric power operating days make it difficult for gas-fired generators to satisfy scheduling requirements in electric and gas markets

- Operators

- Need to provide reliability during various contingencies
- Need to know what units are really available intraday

New England Hourly Load (MW)





# Hourly Day-Ahead and Intraday Reoffers

- ISO is evaluating energy market design changes
  - Allow dispatchable resources to submit hourly energy offers into Day-Ahead Market
  - Modify the commitment cost components (i.e., start up and no-load costs) and the incremental energy offer components of supply offers during the operating day
  - These types of market changes will take time and will include a comprehensive stakeholder process

# APPENDIX: BACKGROUND INFORMATION

*Examples of operational challenges and disconnection in timing between markets*

# Examples: Cold Snap

- January 14–16, 2004 (aka “Cold Snap”)
  - Extremely low temperatures
  - High demand for electricity
  - Tight conditions in gas market
    - High and volatile gas prices
    - Fuel curtailments at some gas plants
    - Nonfirm gas-fired power plants had limited output due to a lack of gas transportation
  - Operational problems reported for all types of units due to weather
  - *Appendix H – Operations During Cold Weather Conditions*
    - Improved communication between pipeline operators and generators during cold-weather events
- January 19 – 23, 2011
  - Similar cold-weather-related issues

*The Cold Snap highlights vulnerability of system due to capacity limitations of regional gas pipeline network*

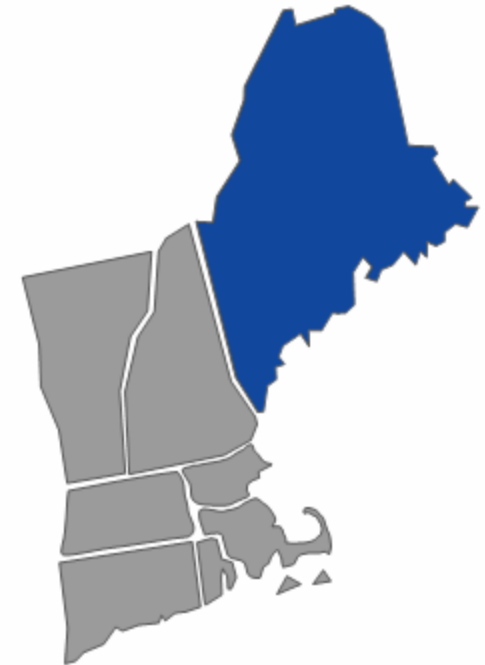


Cold Snap has regionwide implications

# Examples: Sable Island

- November 30, 2007 – December 5, 2007
  - Unexpected gas contingency at Sable Island significantly diminished natural gas supply injections into Maine
  - Gas-fired generation in Maine went off line due to loss of supply
  - *Operating Procedure No. 4* was implemented regionally; Power Watch was implemented for Maine to ensure electric system reliability
  - Operating procedures (No. 8 and No. 21) to proactively address future supply issues were reexamined
    - Communications between gas industry and electric power industry improved

*Sable Island gas disruption highlights how a gas supply interruption can impact natural gas generation in region*

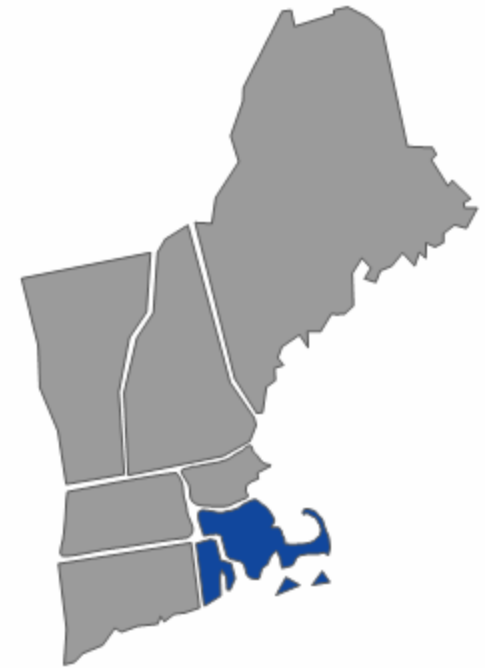


**Power Warning declared for Maine – request for conservation**

# Examples: Rhode Island/Southeast Massachusetts

- March 2, 2012
  - Nonpeak winter day
  - Planned and unplanned transmission outages in Rhode Island (RI) and Southeast Massachusetts (SEMA)
  - Gas pipeline issues
    - Critical capacity constraints because of high system demand and pipeline imbalances
    - Operating flow balancing alert for region
  - Non-gas-fired generation ordered on line in RI
  - Gas-fired generation in RI and SEMA called on line
    - Had this generation not been available, load-shedding probably would have occurred
- December 10, 2010, and June 6, 2011
  - Similar to March 2, 2012, pipeline maintenance outages and gas restrictions occurred

*Events in RI/SEMA highlight how pipeline and transmission service and interruptions can have local impacts*

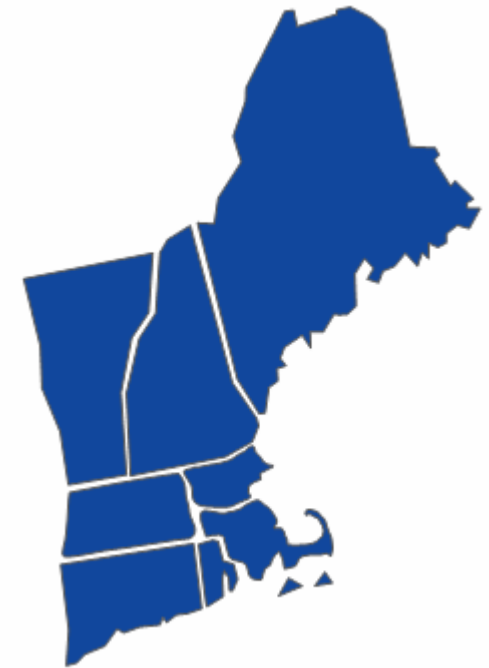


RI/SEMA affected

# Examples: 2011 Heat Wave

- July 22, 2011
  - Historic temperatures
  - Second-highest demand – 27,702 MW
  - Demand response was strong
  - About 3,400 MW of forced outages and reductions
  - Continued communications between ISO, gas industry, and generation

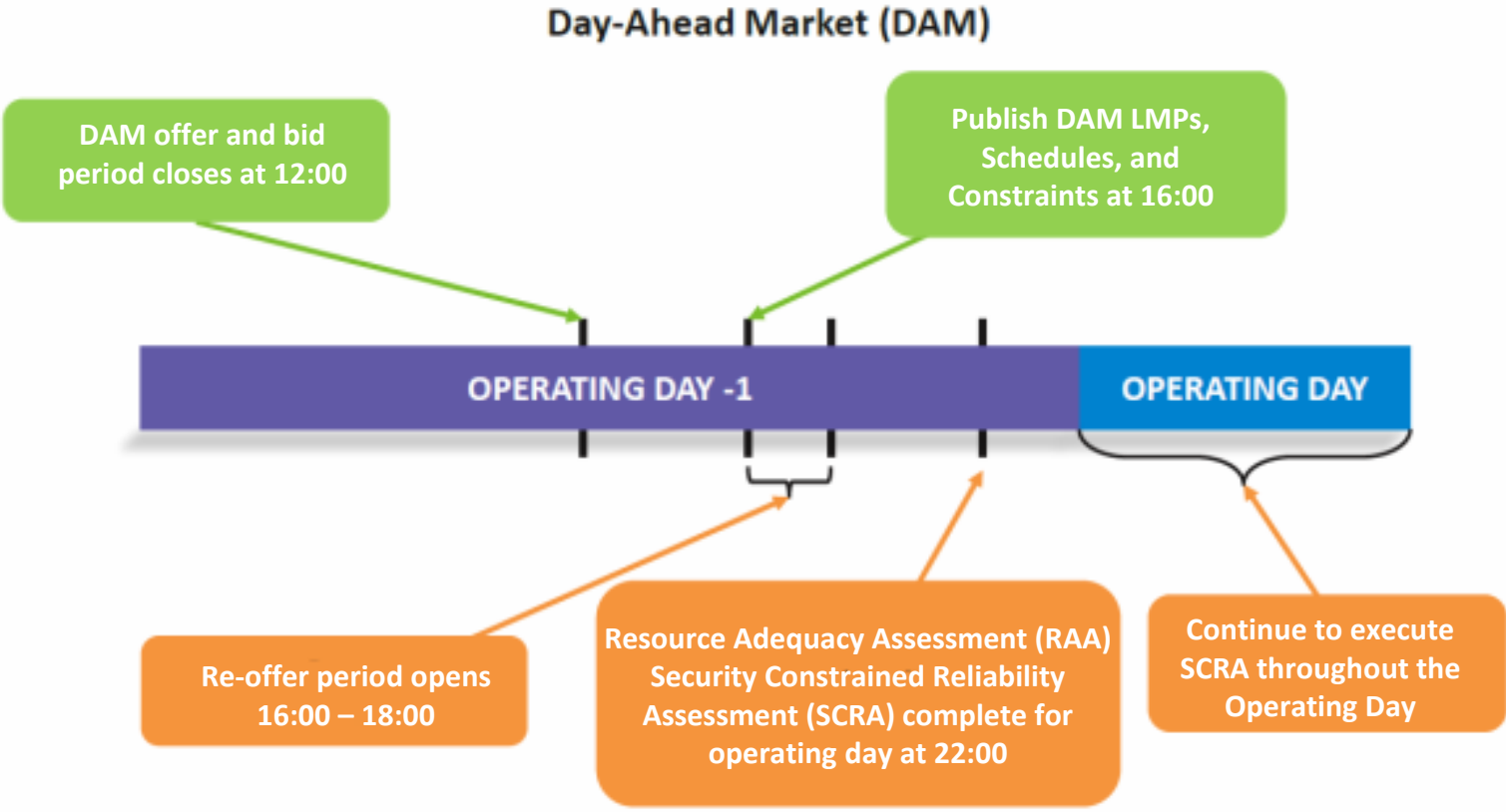
*Large amount of gas on system at time of annual system peak underscores importance and magnitude of natural gas in region*



**Peak use had regionwide implications**

July 22 MW Generation Peak Hour			
Gas	12,577	Hydro Pump Storage	1,148
Nuclear	4,608	Other Hydro	847
Oil	3,611	Wind	162
Coal	2,383	Other Renewable	830

# Day-Ahead and Real-Time Electricity Market Process



## Real-Time Market (RTM)



# Disconnect between Gas and Electric Days

